# **Detailed Savings Proposals - Summary**

Savings Summary	2010/11	
	Recurring	One-off
	£'000	£'000
Directorate		
Chief Executives	-468	0
City Strategy	-1,591	-220
Housing and Adult Social Services	-592	-338
Leisure, Culture and Children's Services	-1,703	-75
Neighbourhood Services	-1,030	0
Resources	-610	0
Corporate	-3,725	0

<b>General Fund Impact</b>	-9,719	-633

Non-General Fund		
Dedicated Schools Grant	-488	-200

# **Detailed Savings Proposals**

Chief Executive		2010/11	
	•	Recurring	One-off
Ref	Brief Description	£'000	£'000
CEXES01	Vacancy Factor 3%	-163	
	Introduction of a vacancy factor to most staffing areas across the		
	Directorate of 3%.		
CEXES02	Increased Income From the Recruitment Pool	-68	
	Due to the increased volume of temporary work now being processed		
	through the Recruitment Pool, the operation is able to return a greater		
	surplus than is currently budgeted for.		
CEXES03	Savings from Rebase of Chief Executive's Office Budget	-16	
	A number of factors have resulted in a surplus on the salary budget for		
	the Chief Executive's Office.		
CEXES04	Cessation of Shadow Executive	-23	
	Effect of changes to the council's political structure in 2009/10.		
CEXES05	Fewer SRA's Following Abolition of EMAP's	-17	
	Effect of changes to the council's political structure in 2009/10.		
CEXES06	Saving From Rebase to Central Marketing Salary Budget	-5	
	Follows the completion of a restructure within the Central Marketing	Ĭ.	
	team.		
CEXES08	Delete Vacant Scrutiny Assistant Post	-21	
	Proposal to delete the Scrutiny Assistant post that has been held	- 1	
	vacant since its creation in 2006/07. This is likely to impact on service		
	delivery and given the recent increase in the number of scrutiny		
	committees, it was planned to recruit to this post to provide support to		
	the existing 2 Scrutiny Officers.		
CEXES10	Delete Vacant Post PA to Director	-26	
OLALO 10	It is proposed to delete this post and share support between other	20	
	teams across the directorate.		
CEXES13	Completion of Graduate Management Trainee Programme	-12	
OLALO 10	The Graduate Management Trainee Programme is due for completion	12	
	in October 2009 and it is not proposed to continue the post funded from		
	the Chief Executive's budget.		
CEXES14	Remove Ad-Hoc Hospitality Budgets	-11	
OLALO 14	1 temove na moontoopitality Badgeto	-11	
	Deletion of a number of small hospitality budgets within the Directorate.		
CEXES15	CMT Administrative Support	-10	
OLALOTO	Delete part time vacant post to provide Corporate Management Team	-10	
	with administrative support. This role is undertaken within current		
	resources.		
CEXES16	Delete 1 fte Democracy Officer	-27	
CLALSTO	Proposal to reduce the number of Democracy Support Officers from 5	-21	
	to 4. Whilst there are fewer public meetings to support, this will impact		
	on service delivery within the team. This will lead to a potential		
	· · · · · · · · · · · · · · · · · · ·		
CEXES17/18	redundancy within the team.	10	
CEVES 11/18	Review of Responsibility Allowances	-10	
	Proposals to reduce by on the number of planning sub-committees and		
	also to merge the Licensing and Regulation committee with the		
05/50/2	Licensing and Gambling committee.	1.0	
CEXES19	Review of Directorate Overhead Budgets	-18	
	Proposed cut of 20% on staff travel, equipment and stationary budgets		
	across the Directorate will provide a saving of £18k.		

CEXES20	Delete 0.5 fte vacant Civic Administrator	-8	
	The proposal is to delete 0.5fte vacant post within civic services. This		
	is unlikely to have an impact on service as alternative arrangements		
	have been put in place.		
CEXES21	Reduce Marketing and Communications team by one fte	-33	
	Proposal to review the functions undertaken with in the team with the		
	intention to reduce the establishment by one fte. This will have an		
	impact on the Council's ability to market to and communicate with		
	residents. This will lead to a potential redundancy within the team.		

Total Savings -468 0

City Strategy		2010	0/11
		Recurring	One-off
		£'000	£'000
Ref	Brief Description		
CSCOR01	Concessionary Fares Reimbursement Rate Reduction	-612	
	Anticipated savings arising from a reduced reimbursement rate paid to		
	operators from 1st Dec 2009.		
CORPS03	Concessionary Fares Additional Special Grant	-288	
	Anticipated additional grant from Department for Transport for		
	supporting concessionary fares in 2010/11. This element combined		
	with CSCOR01 will fund the growth pressure.		
CSTRS01	Vacancy Factor 2.5%	-190	
	Introduction of a vacancy factor to most staffing areas across the		
	Directorate will result in a reduction in budget totalling £175k.		
CSTRS02	Review of RESPARK Charges	-10	
	Review of charges for RESPARK charges resulting in an increased		
	charge for high emission vehicles (£110). It is proposed to freeze		
	charges for standard permits at £93 and widen the eligibility for low		
	emission vehicles (£44) to include VED bands A-C.		
CSTRS03	Savings across Land Charges budget	-19	
	Reduced costs in transmission fees and other supplies and services to		
	fund additional staffing costs leaving service a non profit area.		
CSTRS04	Secretarial Services Restructure	-15	
	A restructure of the management support service structure in Autumn		
	2009 resulted in the deletion of one post from the team.		
CSTRS05	Development Control Restructure	-130	
	Restructure of the planning team resulting in the split of teams into		
	Major and Other applications rather than the current geographic split.		
	This will result in a number of posts being deleted as workload		
	reduces. It is likely also to result in the reduction of one area planning		
	sub-committee.		
CSTRS06	Contribution re Park & Ride City Centre Support	-15	
	Review of Park & Ride support arrangements undertaken within		
	council and bus operator resource.		
CSTRS07	Reduction in Transport Planning Initiatives	-40	
	A 20% reduction in educational campaigns. The reduction would be for		
	promotions seen as 'soft' measures.		

CSTRS08	Economic Assessments	-40	
	The council has been awarded additional grant of £65k to fund Economic Assessments of the city. A lot of this work has already been carried out in-house therefore can be funded without the full grant.		
CSTRS09	Anticipated Additional Concessionary Fare Grant The growth of £900k required for concessionary fares can be funded from a reduction in the reimbursement rate to operators and a first call on the additional grant assumed from the government. There remains a further £82k which can be offered as a saving.	-82	
CSTRS10	Seek external funding to support Economic Development activity  Seek to maximise regional and other external funding to support economic development programme.	-40	
CSTRS11	Car Parking Initiatives  Rolling out improved technology (ticket machines that accept debit / credit cards) and redesignating Esplanade car park as a short stay car park is expected to increase income yields. Proposal also to increase maximum permitted length of stay at short stay car parks.	-60	
CSTRS12	Park & Ride additional income Proposal to maximise value from the Park & Ride licence fee including potential 10p fare increase for return trip.	-50	
CSTRN06 One-off	Housing & Planning Delivery Grant Assumed additional grant from Department of Communities and Local Government from Year 3 of the Housing and Planning Delivery Grant (£365k compared to £145k budget). This saving will fund one-off growth proposals.		-220

Total -1,591 -220

Housing and Adult Social Services		2010/11	
		Recurring	One-off
		£'000	£'000
Ref	Brief Description		
HASSS06	Reduce Respite Care	-20	
	A cut in the level of respite care offered will result in approximately 200		
	fewer weeks of care being available.		
HASSS07	Review Use of Area Based Grants		-75
One-off	Review use to identify efficiencies.		
HASSS08	Use of Supporting People Grant		-118
One-off	Review use to identify efficiencies.		
HASSS09	Outsource Training & NVQ Team	-75	
	The department retains an in-house NVQ assessment team and		
	organises external training for both the in-house services and other		
	providers of social care services. This proposal would involve		
	outsourcing the services provided by 5.5 ftes although there would be a		
	need to retain a role to organise strategic training and development.		
HASSS10	Reduction In Social Care Assessment Staffing	-15	
	This would involve the removal of a half time vacant social care		
	assessment post.		

	Additional Income	-25	
	The recent decision to amend the non residential charging policy		
	included an estimate of additional costs for implementing the changes.		
	Further work on the implementation of the revised policy has identified		
	that the costs can be reduced by £25k.		
HASSS11	Reduction in Administration Costs	-8	
	The deletion of a vacant post.		
HASSS12	Policy Posts	-90	
	Identify alternative funding for the housing strategy and carers strategy		
	posts, and remove the Social Services Policy post and the Equalities &		
	Information post - these posts provide support to the development and		
	improvement of services.		
HASSS13	Mediation Service	-20	
	A reduction in service levels will mean that in future this service will		
	only be available for council tenants as it will be solely funded from the		
	Housing Revenue Account.		
HASSS15	Review Use of Social Care Reform Grant		-145
One-off	Review use to identify efficiencies.		
HASSS16	Increase Warden Call Charges	-8	
	Increase charges by 1.5%.		
HASSS17	Increase Other Non Residential Charges	-110	
	Increase charges by 1.5%.		
HASSS18	Review Pool Car Usage	-21	
	Review to enable a reduction in the number of pool cars used.		
HASSS19	Management Efficiency	-200	
	Undertake a thorough review of all budgets across the department to		
	identify further savings.		

Total -592 -338

Learning, Culture and Children's Services		2010/11	
		Recurring	One-off
		£'000	£'000
Ref	Brief Description		
Report	Full Year Effect of 2009/10 Savings	-26	
	Adult Ed Centre relocation (£4k), Finance team efficiencies (£7k) and		
	TDU Management responsibilities (£15k).		
Report	Fees and Charges Increase	-83	
	Increase in fees and charges by 2.5% except where there are		
	nationally set charges.		
CS01/LS01	Staff Vacancy Factor	-94	
	Increase the vacancy factor on non-frontline staffing budgets by 1.0%		
	(from the current 4.0% up to 5.0%).		
CS02/LS02	Reduction in Office Budgets	-33	
	A cut in all directorate general office expenses, equipment, travel and		
	subsistence budgets by 5%.		
CS03	Childrens' Social Care - Recruitment Advertising Budget Reductions	-10	
	A 30% reduction in the budget.		
CS04	Childrens' Social Care - The Glen Staffing Efficiencies	-70	
	Existing arrangements allow for a reduction in staffing budgets with no		
	impact on existing staff.		

CS05	Childrens' Social Care - External Grant Reprioritisation		-30
	Reprioritisation of activity within a number of external grant streams		
One-off	towards core services.		
	Education Welfare Service - Review of EWS & Behaviour Support		
CS07	Service Management Arrangements	-15	
	The potential for savings being generated from the development of		
	greater integration of these services - supported by the planned		
	implementation of a new 'Front Door' for children's services.		
CS08	Local Safeguarding Children Board - Efficiency Savings		-5
	A review of budget headings shows that efficiency savings can be		
	made to reflect small changes in activity levels and procedures which		
One-off	have not previously been reflected in budget setting.		
CS09	Adult & Community Education - Adult Education Staffing Restructure	-65	
0000	The revised staffing structure agreed at the Children & Young People's	00	
	Services Executive Member Decision Making Meeting on 12 January		
	2010 generates a significant saving.		
CS10	Arts & Culture - Music Service Revised Staffing Model	-35	
3010	A new business model for the Peripatetic Music Service involving new	-33	
	patterns of service delivery to schools and to members of the public will		
	also introduce new terms and conditions for all teachers in the service		
CS11	from September 2010.  Arts & Culture - Arts Consultants: Cease Service to Schools	-100	
C311	Arts & Culture - Arts Consultants. Cease Service to Schools	-100	
	The coving would be generated from making the 2 consultants neets		
	The saving would be generated from making the 3 consultants posts		
	redundant and removing the curriculum support currently provided to		
	schools. However, we would want to continue to make cultural		
	opportunities and activities available to young people, and the saving is		
	therefore net of funding to appoint staffing to undertake project work to		
00.40	increase the range of cultural opportunities available to young people.		
CS12	Children's Trust Unit - Reduce CYC Contribution to Children's Trust	-6	
	The trust will manage this reduction by utilising the Think Family Grant		
	to support an element of salary costs.		
CS13	Children's Trust Unit - TDU Staffing Saving	-20	
	Vacant TDU manager post being covered at lower grade, and		
	temporary reduction in hours of Support Service co-ordinator post,		
	pending planned restructure.		
	Early Years & Children's Centres - Cease Funding Health Service		
CS14	Posts from ICC Grant	-120	
	This would remove council funding for 3.8 posts based at Children's		
	Centres. Instead, as in other LA areas, we would look to health		
	colleagues to provide support from within their mainstream services.		
	Early Years & Children's Centres - Reduced Posts in Proposed ICC		
	Structure for 2010/11Cease Funding Health Service Posts from ICC		
CS15	<u>Grant</u>	-130	
	As part of the phased implementation of Integrated Children's Centres		
	the original budget plans included increased investment of £400k in		
	2010/11. In light of the budget pressures being faced it is felt that this		
	investment could now be reduced to £270k in 2010/11 without		
	significantly compromising the overall aims of the centres.		
CS16	Young People's Service - Additional Hours Moratorium	-21	
	Additional hours will not be allocated to cover holidays, sickness etc.		
	This may mean some youth work sessions will not run.		

CS17	Young People's Service - Reduced Usage of Mobile Phones	-4	
0317	Essential use only will be made the normal practice.		
	Young People's Service - Delete Curriculum & Accreditation Co-		
CS18	ordinator	-20	
0010	The current vacancy will be left unfilled.	-20	
	Young People's Service - Delete Quality Assurance & Voluntary		
CS19	Services Liaison Post	-22	
0319	Delete a 0.5fte post. The current postholder is on secondment until	-22	
	31/03/2011; issue to be re-addressed well before then.		
	Young People's Service - Review Information, Advice & Guidance		
CS20	Posts	-25	
C320		-25	
CS21	This could result in redundancy for one member of staff.  Young People's Service - Review Administration Posts including MIS	-30	
U321		-30	
CS22	This could result in 1.5 fte posts being made redundant.	-19	
US22	Young People's Service - Review Training Co-ordination This could reput in a 0.5 ftp redundancy	-19	
	This could result in a 0.5 fte redundancy.		
0000	Young People's Service - Cease CYC Subsidy for Momentum on 2	40	
CS23	Wheels Project	-18	
	If replacement external funding cannot be found this would result in the		
0004	project having to cease. This could result in a redundancy.	4-	
CS24	Young People's Service - Connexions External Budget Reduction	-15	
	Reduce external commissioning and bought in service budget		
0005	(currently £200k).		
CS25	Young People's Service - Review Locality Team Structure	-52	
	Current vacancy for Team Leader post to be left unfilled.		
0000	Young People's Service - Review of YOT & Young People's Service		
CS26	Management Arrangements	-31	
	Deletion of 4 fts recognized took. This could recult in a reduced energy		
CS27	Deletion of 1 fte management post. This could result in a redundancy.	40	
U321	Access Services - Access Officer Post Deletion  This would require a restricture of the existing staffing satablishment	-18	
	This would require a restructure of the existing staffing establishment,		
	taking account of the changes proposed in the Behaviour Support Service review.		
CS28	Finance - Finance Service Operational Budgets	-11	
C326	Includes cuts in training, staff travel, car allowances, printing, IT	-11	
	hardware, conference expenses and subscriptions. This will mean we		
	will no longer be able to support a trainee accounting technician (the		
	, ,		
	current trainee is coming to the end of his training programme).		
	Schools will stop receiving funding and other financial information in		
	hard copy. We will no longer be a member of organisations such as		
CS29	f40. Finance - Finance Service Staffing Reductions	0	
0329		-8	
	A 0.5fte post was deleted in 2009/10 and the full year effect of this is		
	higher than originally estimated. In addition the service currently		
	retains a small budget to help support the significant peak in workload		
	at the time of the annual school funding and closedown cycle. It is		
	proposed to remove this budget and take advantage of the new flexible		
	working arrangements that the service is currently trialling as part of		
	the "Office of the Future" pilot.		

CS30	Finance - School Business Service Charges to Schools	-20	
	There is a continuing increase in the level of buy in from schools to the		
	School Business Support Service, particularly for dedicated School		
	Business Manager support. The saving is net of the additional staffing		
	capacity required to deliver the increased hours of support in schools.		
	Due to the high regard in which the service is currently held by schools,		
	and an expansion of the range of support available to schools, it should		
CS31	also be possible to increase unit charges to all schools by 4%.		-40
US31	ICT Client Services - Learning Platform Grant Utilisation		-40
	Reduce the base budget provision for the directorate and schools learning platform service by charging elements of the new		
	infrastructure requirements against the DCSF Harnessing Technology		
One-off	capital grant in 2010/11.		
CS32	Management Information Service - MIS Income Generation	-21	
0332	Increased income from the sale of school level management and	-21	
	performance information to schools. In addition the new information		
	requirements to support the integrated children's centres can be		
	charged to the new ICC grant but will be delivered within existing		
	staffing resources.		
CS33	Planning & Resources - Reductions in Project Management Capacity	-45	
	The potential to delete 2fte posts supporting capital schemes is being		
	explored. This reflects the steadily reducing schools capital		
	programme now that the main secondary school schemes and		
	children's centres are nearing completion.		
CS34	Strategic Management - Delete LCCS Development Fund	-6	
	Remove the remaining balance on the development fund.		
CS35	Strategic Management - Beacon Status Bid Budget Cul	-2	
	Remove the full budget. The budget supports Beacon and other award		
	bids.		
CS36	Strategic Management - Delete Graduate Trainee Post	-7	
	Delete the post once the current cohort of trainees have passed		
	through the directorate.		
CS37	Strategic Management - Restructuring of Directorate PA Support	-20	
	A reorganisation of support to the Management Team is proposed that		
	will lead to the deletion of one post.		
CS38	Educational Development Service - Delete 0.6 fte Administrator Post	-3	
	Reorganisation of administrative support with the reduction of a 0.6 fte		
CC20	post.	20	
CS39	Educational Development Service - Delete 0.5 fte Advisor Post	-20	
	One advisor post was reduced to 0.5 fte from September 2009 as part		
	of 2009/10 budget process. The intention is to reduce the advisory		
	team by another 0.5 for 10-11 from Sept 10.		
CS40	Educational Development Service - Delete Curriculum Consultant Post	-44	
	he proposal is to delete one consultant post, and reorganise the	-44	
	remaining team roles. The gross saving is £54k, less £10k to allow for		
	some lead teacher support to be funded instead.		
	Educational Development Service - Supplies and Services Budgets		
CS41	Further Reductions	-7	
	Tarther Meddelions	-1	
	Reduced use of taxis, and discontinue paying certain IT costs for staff.		
	produced dec of taxle, and discontinue paying certain in costs for stan.		

	Educational Development Service - Discontinue Summer School for		
CS42	Able, Gifted & Talented Pupils	-13	
	Cancel the summer school for AG&T pupils. Provision for these pupils		
	in future will be from classroom learning, ASTs or lead teachers.		
CS43	Educational Development Service - Delete Residential Conference	-3	
	Replace residential conference with 2 days of non-residential		
	conferences saving on accommodation costs.		
	Educational Development Service - Reduce Service Bought from		
CS44	<u>NYBEP</u>	-15	
	School Improvement currently buys in a service from NYBEP. It is		
	proposed to reduce the amount commissioned from £40k to £25k.		
	Educational Development Service - Reduce Budget for SEN, ICT &		
CS45	PSHCE Support to Schools	-35	
	Reduce the £132k budget for schools support and project funding		
	under these three headings.		
	Educational Development Service - Reduce Number of External		
CS46	School Improvement Partners	-10	
	Replace an external SIP with a Principal Adviser fulfilling the role		
	instead.		
	Educational Development Service - Utilise Existing Consultant to		
CS47	Deliver "Every Child a Talker" from within Grant Funding	-25	
	A grant of £112k is being provided in 2010/11 to deliver this project.		
	The LA can retain an amount to fund central costs, and this proposal		
	deploys an existing member of staff for part of this role.		
	Educational Development Service - Reduce One to One External		
CS48	consultancy	-13	
	A reduction from 3 days to 2 days, with the remainder being picked up		
	by the Principal Advisers.		
CS49	School Governance Service - Governance Service Efficiency Savings	-10	
	A number of small efficiencies including; deleting the temporary staffing		
	budget (£3k), further reductions in the stationary budget (£2k) and an		
	increased proportion of management costs being charged to the		
	clerking service (£6k).		
LS03	Arts & Culture - Arts Service Level Agreements Reduction	-7	
	The annual agreements with Pilot Theatre, York Guildhall Orchestra,		
	Yorkshire Film Archive, and the Late Music Festival would not be		
	renewed in 2010/11.		
LS04	Arts & Culture - Cease Funding the Community Arts Service	-67	
	he Community Arts service will cease with 2 fte redundancies. Officer		
	capacity will remain to support community arts groups with advice and		
	to seek external funding for community projects.		
LS05	<u>Libraries &amp; Heritage - Library Service Staffing Restructure</u>	-99	
	The revised structure agreed at the Leisure & Culture Executive		
	Member Decision Making Meeting on 12 January 2010 generates a		
	significant saving. This is being reinvested within the service through		
1.000	the linked growth proposals LG01, LG02 & LG03.	20	
LS06	<u>Libraries &amp; Heritage - York Explore Income Target</u>	-80	
	The new facilities within the York Explore Library will open up		
	increased opportunities for income generation. In the first instance any		
	additional income will be used to reduce the current library service		
	income deficit, with any interim shortfall against the target being funded		
	by a reduction in the bookstock budget.		

LS07	Parks & Open Spaces - Micklegate Stray Income	-26	
	Additional income from smaller commercial & property rents.		
LS08	Parks & Open Spaces - Reduce Event & Animation Budget	-2	
	A saving in the budget available to support events and activities within		
	the city's parks.		
	Parks & Open Spaces - Cease Funding Bowling Facilities Outside of		
LS09	the Main Parks & Gardens	-2	
	Remove maintenance support from self-managed bowling greens and		
	croquet facilities at Scarcroft Green and the Retreat. This will lead to a		
	saving in staff time in 2011.		

Total <u>-1,703</u> <u>-75</u>

Neighbourhood Services		2010/11	
		Recurring	One-off
		£'000	£'000
Ref	Brief Description		
NSERS01/2/3	Highways Administration Efficiencies	-92	
	The Highways Infrastructure team moved from City Strategy to		
	Neighbourhood Services in January 2009. A review of the workload of		
	the new consolidated team has identified duplication of roles and		
	efficiencies from a restructure. This identifies savings in addition to		
	those included in the MoreForYork programme. This would involve the		
	deletion of three posts (including one administration post) but only one		
	potential redundancy.		
NSERS04	Fleet Efficiency in the Civils Highways team	-16	
	This involves the reduction of the Highways fleet by 1 vehicle by		
	reviewing workload planning.		
	Deletion of unallocated budgets and vacant staffing budgets in Building		
NSERS05/06	Maintenance	-112	
	This is the removal of budgets within the Building Maintenance team		
	where vacancies had been held.		
NSERS07	Takeover Operation of School Recycling From Yorwaste	-6	
	The collection of schools recycling is currently provided by Yorwaste		
	outside of the main Yorwaste contract. With the recent provision of		
	appropriate vehicles this service can now be performed in house		
	therefore producing a saving.		
	Reduce Car Allowances Budget in the Environmental Enforcement		
NSERS08	<u>Team</u>	-3	
	More Efficient use of the pool vehicles held in the Street Environment		
	and Enforcement team will mean that the car allowances budget can		
	be removed.		
NSERS09/10	Parking Services structure review	-25	
	A review of the structure within Parking Services has identified		
	efficiencies within the service from the removal of a vacant post and		
	the review of use of overtime for absence cover.		
NSERS11	Increase in PCN Income	-10	
	A review of roles in Parking Services to provide more front line hours		
	therefore increases in PCNs expected.		
NSERS13	Review of Cleaning Services Structure	-10	
	This review has identified the removal of a part time post (currently		
	vacant).		

NCEDC14	Deduction of ad has cleaning bours	20	
NSERS14	Reduction of ad-hoc cleaning hours	-28	
	Review of sick and holiday cover to reduce additional hours in Building		
	Cleaning. This will mean less cover for absences and potential		
NSERS15	reduction in standards.		
NSERS15	Recovery of Void Cleaning Via Increased Charges to HRA	-6	
	The increased staffing costs from the pay increase and increments is		
	to be passed onto the customer via an increased charge in the hourly		
NOEDO46	rate.	00	
NSERS16	Recovery of School Cleaning Via Increased Charges to Schools	-62	
	The increased staffing costs from the pay increase and increments is		
	to be passed onto the customer via an increased charge in the hourly		
NOEDO40	rate.	00	
NSERS18	Increase in Fees and Charges at the Crematorium	-29	
	A review of the fees and charges made by the Crematorium which		
	brings some charges in line with those made by other Crematoria		
11055040	would give an increase in income.	4-	
NSERS19	Delete 0.5 FTE Environmental Protection Officer Post	-15	
NOTROS	This is the deletion of a post which is currently vacant.	4.4	
NSERS20	Flexible Retirement of Business Advice & Ed Officer	-11	
	This is the deletion of 0.4 fte.		
NSERS21	Reduce 1 Senior Trading Standards Officer post to 0.8 FTE	-7	
	This reduction is possible following a return from maternity leave.		
NSERS22	Introduce Shift Working for Noise Patrol	-7	
	A review of the provision of the service in light of the changes since		
	pay and grading has identified that the service could be staffed on a		
	shift basis giving a saving on the staffing costs.		
NSERS23	Delete 0.5 FTE Admin Officer Post in EHTS	-10	
	This is the deletion of a post which is currently vacant.		
NSERS25	Recharge to Housing for Noise Nuisance Call Outs	-25	
NSERS27	Licensing Vacancy Saving	-8	
NSERS28	Increase in Fees in Licensing	-6	
	This is an increase in fees to pass on the staff costs of increments and		
	pay award.		
NSERS29/30/31	Increase Fees and Charges at Registrars	-37	
110211020/00/01	Additional income from the increase in fees and charges for 2010/11.	0.	
NSERS32	Administration Budget Savings	-27	
	This is the removal of relocation, staff advertising, staff training and		
	staff medical fees budgets within the overheads account.		
NSERS33/34	Reduce The Depot Energy Budgets	-40	
	Review of energy budgets due to efficiencies of new depot. The		
	charges for Water and Electricity are much reduced since the move		
	from the old Depot on Foss Islands Road to the new EcoDepot at		
	Hazel Court. These savings are now sustainable. This is a 66%		
	reduction in water and a 28% reduction in electricity.		
NSERS35	Full Year Savings on Transport Leases	-43	
	- an i sai sattings on manoport Loaded	70	
	Purchase of all vehicles has been identified as a function which should		
	be performed in house so the saving is related to not having to pay add		
	on costs on the leases on vehicles previously purchased by DSG.		
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NSERS36	Transport Structure Review	-100	
	The review of the provision of fleet based on the service being		
	provided in house.		
NSERS37/17/24	2% Reduction in Supplies and Services Budgets	-40	
	A targeted reduction in the supplies and services budgets (mainly in		
	office spend) has been identified at 2%.		
NSERS38	3% Vacancy Factor	-255	
	This is the standardisation of a 3% vacancy factor across the		
	directorate. Current indications are that a 3% vacancy is the average		
	within the directorate.		

-1,030 0

Resources Directorate		2010/11	
		Recurring	One-off
		£'000	£'000
Ref	Brief Description		
RESOS01	Vacancy Factor	-105	
	For 2009/10 the Directorate introduced a vacancy (staff turnover)		
	saving of £55k, this proposal increases the vacancy factor across all		
	Resources to 3%. It should be noted that this figure represents an		
	average across the directorate, there are some service areas e.g.		
	Council Tax, Benefits, customer services, where there maybe		
	significant financial / service impacts from holding vacancies.		
RESOS02	Post Reductions	-107	
	These relate to two posts where the post holders have already left the		
	employment of the Council and the posts will not be filled. (Finance		
	Manager and Business Support Manager).		
RESOS03	Reduction in FMS Project Support	-100	
	This saving reflects the reduction to the FMS project team. Work		
	associated with the FMS system will be integrated into the corporate		
	finance sections work.		
RESOS04	IT Savings	-226	
	The new process for IT Development seeks to fund new project		
	development from existing revenue budgets including those budgets		
	no-longer required to fund historic IT prudential borrowing		
	requirements. Therefore the IT savings reported here match against		
	the IT growth item reported. The overall saving of £226k is made up		
	from 3 areas. 1) Savings of £92k have been made where IT goods and		
	services have been delivered at less than budget, or where the IT		
	schemes have been cancelled. 2) Prior years IT prudential funding, the		
	amount available for 2010/11 is £102k. 3) Further miscellaneous		
	project savings of £32k have been identified.		
RESOS05	Reduction in Agency Staff Within Corporate Finance	-20	
	Agency staff within Corporate finance will no longer be used. This		
	follows reductions in the use of agency staff introduced in the current		
	year within other service areas in Resources.		
RESOS06	Reduced Level of District Audit Fees	-20	
	Based on the latest guidelines from the Audit commission it is		
	estimated that there will be a reduction in the level of DA fees payable.		
	If any service specific inspections are introduced for 2010/11 then		
	there would be an additional charge for this work.		

RESOS07	Reduction in the Subsidy Loss From Placing Fewer Cases in B&E	-20	
	Through a variety of means the Housing team are reducing the number		
	of homeless cases which need to be placed in B&B accommodation.		
	This is then reducing the subsidy loss incurred by the authority. Some		
	additional investment is required to support this work which has been		
	netted off against the saving available. This saving has been put		
	forward on the basis that the reduced number of cases being placed in		
	B&B accommodation continues in the future. There is a level of risk		
	associated with this saving, and regular monitoring of the number of		
	cases is already in place.		
RESOS08	Miscellaneous Savings	-12	
	These comprise of small item reductions primarily relating office		
	equipment.		

Total <u>-610 0</u>

Corporate Budgets		2010/11	
		Recurring	One-off
		£'000	£'000
Ref	Brief Description		
CORPS01	More for York Savings	-3500	
	Adjusted by council tax base change.	178	
CORPS04	More for York Savings - additional stretch target	-1000	
	Adjusted by council tax base change.	597	

Total -3,725 0

	2010	)/11
	Recurring	One-off
	£'000	£'000
Brief Description		
Staff Vacancy Factor	-16	
Increase the vacancy factor on non-frontline staffing budgets by 1.0%		
(from the current 4.0% up to 5.0%).		
Reduction in Office Budgets	-7	
A cut in all directorate general office expenses, equipment, travel and		
subsistence budgets by 5%.		
Special Educational Needs Service - Cease Speech, Language &		
Communication Needs Project	-19	
This proposal entails a withdrawal of Local Authority funding for the		
Speech, Language and Communication Needs projects at three		
primary schools.		
Special Educational Needs Service - Limetrees CAMHS Teaching		
<u>Income</u>	-5	
Increased income from other LAs for CAMHS teaching at Limetrees.		
This proposal would move the service towards being more self-		
sufficient in that the income would pay for a greater proportion of the		
service provided.		
	Staff Vacancy Factor Increase the vacancy factor on non-frontline staffing budgets by 1.0% (from the current 4.0% up to 5.0%).  Reduction in Office Budgets A cut in all directorate general office expenses, equipment, travel and subsistence budgets by 5%.  Special Educational Needs Service - Cease Speech, Language & Communication Needs Project This proposal entails a withdrawal of Local Authority funding for the Speech, Language and Communication Needs projects at three primary schools.  Special Educational Needs Service - Limetrees CAMHS Teaching Income Increased income from other LAs for CAMHS teaching at Limetrees. This proposal would move the service towards being more self-sufficient in that the income would pay for a greater proportion of the	Brief Description  Staff Vacancy Factor Increase the vacancy factor on non-frontline staffing budgets by 1.0% (from the current 4.0% up to 5.0%).  Reduction in Office Budgets A cut in all directorate general office expenses, equipment, travel and subsistence budgets by 5%.  Special Educational Needs Service - Cease Speech, Language & Communication Needs Project This proposal entails a withdrawal of Local Authority funding for the Speech, Language and Communication Needs projects at three primary schools.  Special Educational Needs Service - Limetrees CAMHS Teaching Income Increased income from other LAs for CAMHS teaching at Limetrees. This proposal would move the service towards being more self-sufficient in that the income would pay for a greater proportion of the

	Early Years & Children's Centres - Nursery Education Funding		
CS52	Pathfinder Grant		-200
	It should be possible to continue to use an element of the grant being		
	provided to extend the free entitlement for 3 and 4 year olds as a		
	contribution to the increased demand the pathfinder has generated		
One-off	within the base budget.		
CS53	Strategic Management - Delete LCCS Development Fund	-3	
	Remove the remaining balance on the development fund.		
	Behaviour Support Service - Review of EWS & Behaviour Support		
CS54	Service Management Arrangements	-15	
	The potential for savings being generated from the development of		
	greater integration of these services - supported by the planned		
	implementation of a new 'Front Door' for children's services.		
CS55	Behaviour Support Service - Cease Skills Centre Horticulture Course	-27	
	This course is currently bought in at an annual cost of £55k. The		
	course would not be renewed from Autumn 2010, so the full saving		
	would not be generated until 2011/12.		
CS56	Behaviour Support Service - Delete 0.5 fte Teaching Assistant Post	-13	
	Delete a vacant 0.5 fte post.		
	Traveller & Ethnic Minority Service - Replace 2 Teachers with 2		
CS57	<u>Teaching Assistants</u>	-29	
	Delete two teacher posts and replace with 2 TA posts with a small		
	increase in overall hours. Could result in one redundancy.		
CS59	School Funding - Schools Pay & Grading Contingency	-354	
	The remaining balance within the contingency budget was intended to		
	be allocated to schools following the outcome of the appeals process.		
	It is now proposed that no further allocations are made. Schools will be		
	asked to fund the cost of their own appeals by using the savings they		
	will have made from the difference between the pay award assumed in		
	the LMS Funding formula for 2009/10 & 2010/11 of 2.5%, and the		
	actual or expected pay awards for these years of 1%.		

Total	-488	-200